DL G

2023

China luxury sales: How fast and far?

Who is DLG?

A forward-looking digital partner with a luxury and innovation DNA.

With over 10 years of experience in China, DLG bridges the gap between China and global headquarters, by facilitating productive collaboration and improving brand performance.

China luxury sales: How fast and far?

Impact of travel on onshore consumption.



Personal luxury goods market (2019-2030F, € bn)



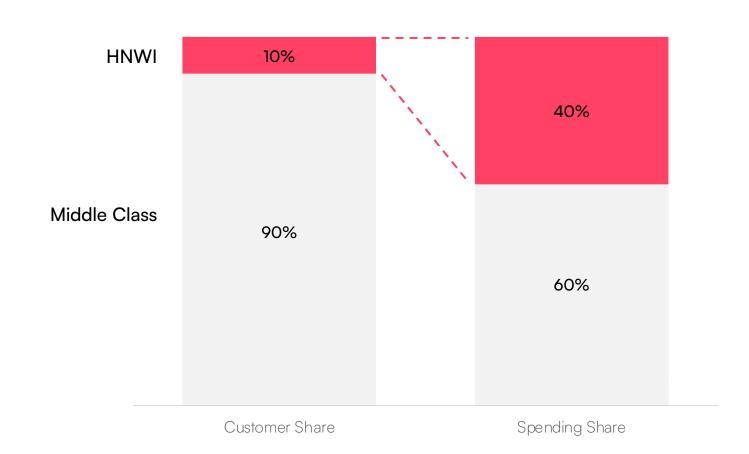
- Slowly reverting to precovid habits
- Chinese expenditure to fuel future growth outside China
- Modest growth in China

China luxury sales: How fast and far?

Luxury faces 2 very different segments.



Market segmentation by consumer spending level



- HNWI have and will continue to generate a large portion of luxury consumption in China
- Middle class fuelled luxury growth in the last two decades, but this trend changed in 2023

China luxury sales: How fast and far?

What will it take for luxury brands.

Brand profile

Scarcity and exceptional prestige brands









Strategic focus

Focus on providing VICs with exceptional experiences and leverage scarcity to stimulate occasional luxury consumers

Exceptional brands with strong focus on HNWI





Strengthen intimacy with VICs and protect scarcity

Luxury brands with higher dependency on middle class

GUCCI

BURBERRY



PRADA

TIFFANY&CO.

Elevate all touchpoints: focus on VICs and most exclusive products. Avoid alienating VICs with mass marketing

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Chinese travellers have changed radically.

Travellers are no longer bargain seekers:





Price harmonisation



International airline ticket price +80%

Local luxury distribution has been upgraded:





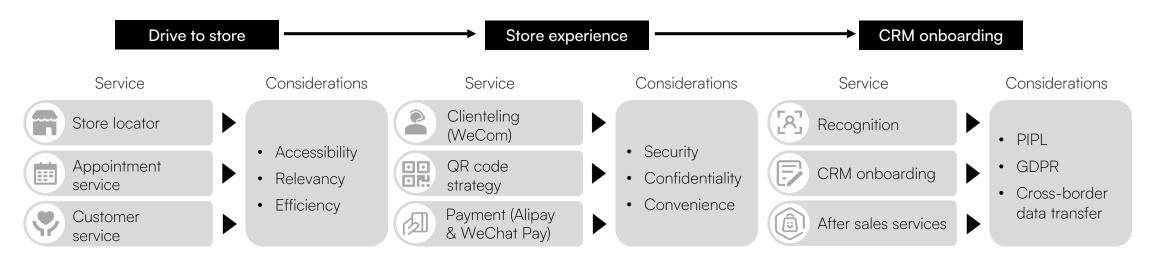
Massive marketing investment in China



- Luxury stores in Europe and North America are meeting new Chinese consumers — they spend 30 - 50 % more per transaction versus 2019.
- They expect
 exceptional service and
 experiences, beyond
 what they can access
 in China.

Best practices and current challenges.

Consumer Journey



Challenges

 These three core functions often don't work for Chinese consumers outside China • Many of these functions are not available outside of China.

• The global CRM insfrastructure often excludes Chinese travellers.



Iris Chan

Partner & Head of Intl Client Development

ichan@digital-luxury.com WeChat ID: irisivychan Phone: +1 201 899 9470

Jacques Roizen

Managing Director, Consulting jacquesroizen@digital-luxury.com WeChat ID: JacquesRoizen

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DLG (Digital Luxury Group) is the leading independent digital agency for luxury brands, and offers consulting, social media, e-commerce, creative and CRM services. With offices in Geneva, Shanghai and New York, it has developed a unique expertise in defining and implementing impactful digital strategies that target sophisticated consumers through a combination of technological know-how, creativity and luxury savoir-faire.